### **Linear Programming III: Simplex Method**

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# Objective

- Linear programming (LP) problems occur in a diverse range of real-life applications in economic analysis and planning, operations research, computer science, medicine, and engineering.
- These prolems, it is known that nay minima occur at the vertices of the feasible region and can be determined through a "brute-force" or exhaustive approach by evaluating the objective function at all the vertices of the feasible region.
- The number of variables involved in practical LP problem is often vary large and an exhaustive approach would entail a considerable amount of computation.
- In 1947, Dantzig developed a method for solving LP problems known as the simplex method. He solved this problem because he came to the class late and thought an unsolved problem on a blackboard was homework.
- Named one of the "Top 10 algorithms of the 20th century" by Computing in Science & Engineering magazine. Full list at: https://www.siam.org/pdf/news/637.pdf
- The simplex method has been the primary method for solving LP problems since its introduction.

Consider an example of the standard LP problem:

minimize 
$$f(x) = x_1 - 2x_2 - x_4$$
  
subject to  $3x_1 + 4x_2 + x_3 = 9$   
 $2x_1 + x_2 + x_4 = 6$   
 $x_1 \ge 0, x_2 \ge 0, x_3 \ge 0, x_4 \ge 0$ 

We have

$$A = \begin{bmatrix} 3 & 4 & 1 & 0 \\ 2 & 1 & 0 & 1 \\ 1 & 0 & 0 & 0 \\ 0 & 1 & 0 & 0 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{bmatrix}, \quad b = \begin{bmatrix} 9 \\ 6 \\ 0 \\ 0 \\ 0 \\ 0 \end{bmatrix}, \quad x \in \mathbb{R}^4, \quad p = 2$$

The p equality constraints are always treated as active constraints denoted by  $\tilde{A}x=\tilde{b}$ . Assume B is a matrix that consists of p linearly independent column of  $\tilde{A}$ . The we have

$$\tilde{A}x = \tilde{b} \Longrightarrow \tilde{A}x = \begin{bmatrix} B \mid N \end{bmatrix} \begin{bmatrix} x_B \\ -x_N \end{bmatrix} = \begin{bmatrix} 3 & 4 & 1 & 0 \\ 2 & 1 & 0 & 1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \\ -x_3 \\ x_4 \end{bmatrix} = Bx_B + Nx_N = \tilde{b}$$

- The variables contained in  $x_B$  and  $x_N$  are called basic and non basic variables, respectively.
- ullet B is nonsingular, we can express the basic variables in terms of the nonbasic variables as

$$x_B = B^{-1}b - B^{-1}Nx_N$$



- At vertex  $x_k$ , there is at least n active constraints. In addition to the p equality constraints, there are at least n-p inequality constraints that become active in  $x_k$ .
- ullet Therefore, for the standard-form LP problem a vertex contains at least n-p zero components.

#### Theorem: Linear independence of columns in matrix $\tilde{\boldsymbol{A}}$

The columns of  $\tilde{A}$  corresponding to strictly positive of a vertex  $x_k$  are linearly independent.

**Proof:** Let  $\hat{B}$  be formed by the columns of  $\tilde{A}$  that correspond to strictly positive components of  $x_k$   $(x_k \geq 0)$ , and let  $\hat{x}_k$  be the collection of the positive components of  $x_k$ . If  $\hat{B}\hat{w}=0$  for some nonzero  $\hat{w}$ , then it follows that

$$\hat{A}x_k = \hat{B}\hat{x}_k = \hat{B}(\hat{x} + \alpha\hat{w}) = b$$
 for any scalar  $\alpha$ 

Since  $\hat{x}_k > 0$ , there exists a sufficiently small  $\alpha_+ > 0$  such that

$$\hat{y}_k = \hat{x}_k + \alpha \hat{w} > 0 \text{ for } -\alpha_+ \le \alpha \le \alpha_+.$$

 $y\in\mathbb{R}^{n imes 1}$  be such that the components of  $y_k$  corresponding to  $\hat{x}_k$  are equal to the components of  $\hat{y}_k$  and the remaining correspondents of  $y_k$  are zero. Note that with  $\alpha=0,\ y_k=x_k$  is a vertex, and when  $\alpha$  varies from  $-\alpha_+$  to  $\alpha_+$ , vertex  $x_k$  would lie between two feasible points on a straight line, which is a contradiction. Hence  $\hat{w}$  must be zero and the columns of  $\hat{B}$  are linearly independent.

- Using above theorem, we can use the columns of  $\hat{B}$  as a set of core basis vectors to construct a nonsingular square matrix B. If  $\hat{B}$  already contains p columns, we assume that  $B=\hat{B}$ , otherwise, we augment  $\hat{B}$  with additional columns of A to obtain a square nonsingular B.
- Let the index set associated with B at  $x_k$  be denoted as  $\mathcal{I}_\beta = \{\beta_1, \beta_2, \ldots, \beta_p\}$ . With matrix B so formed, matrix N can be constructed with those n-p columns of  $\tilde{A}$  that are not in B. Let  $\mathcal{I}_N = \{v_1, v_2, \ldots, v_{n-p}\}$  be the index set for the columns of N and let  $I_N$  be the  $(n-p) \times n$  matrix composed of rows  $v_1, v_2, \ldots, v_{n-p}$  of the  $n \times n$  identity matrix.
- It is clear that at vertex  $x_k$  the active constrain matrix  $A_{a_k}$  contains the working-set matrix

$$\hat{A}_{a_k} = \begin{bmatrix} \tilde{A} \\ I_N \end{bmatrix}$$

as an  $n \times n$  submatrix.

• It can be shown that matrix  $\hat{A}_{a_k}$  is nonsingular. If  $\hat{A}_{a_k}x=0$  for some x, then we have

$$Bx_B + Nx_N = 0$$
 and  $x_N = 0$   $\Longrightarrow$   $x_B = -B^{-1}Nx_N = 0$   $x = \begin{bmatrix} x_B & x_N \end{bmatrix}^T = 0.$ 

Therefore,  $\hat{A}_{a_k}$  is nonsingular. In summary, at a vertex  $x_k$  a working set of active constraints for the application of the simplex method can be obtained with three simple steps as follows:

- 1. Select the columns in matrix A that correspond to the strictly positive components of  $x_k$  to form matrix  $\hat{B}$ .
- 2. If the number of columns in  $\hat{B}$  is equal to p, take  $B=\hat{B}$ ; otherwise,  $\hat{B}$  is augmented with additional columns of A to form a square nonsingular matrix B.
- 3. Determine the index set  $\mathcal{I}_n$  and form matrix  $I_N$ .

#### Example

Identify working sets of active constraints at vertex  $x = [3\ 0\ 0\ 0]^T$  for the LP problem

minimize 
$$f(x) = x_1 - 2x_2 - x4$$
  
subject to  $3x_1 + 4x_2 + x_3 = 9$   
 $2x_1 + x_2 + x_4 = 6$   
 $x_1 \ge 0, x_2 \ge 0, x_3 \ge 0, x_4 \ge 0$ 

**Solution** Using r=Ax-b, we can verify that the point  $x=\begin{bmatrix} 3 \ 0 \ 0 \ 0 \end{bmatrix}^T$  is a degenerate vertex at which there are five active constraints. (count the zero element in r). Since  $x_1$  is the only strictly positive component,  $\hat{B}$  contains only the first column of A, i.e.,  $B=\begin{bmatrix} 3 & 2 \end{bmatrix}^T$ . Matrix  $\hat{B}$  can be augmented, by using the second column of A to generate a nonsingular  $\hat{B}=B$  as

$$B = \begin{bmatrix} 3 & 4 \\ 2 & 1 \end{bmatrix}$$

#### Example

This leads to

$$\mathcal{I}_N = \{3,4\} \quad \text{and} \quad \hat{A}_a = \begin{bmatrix} 3 & 4 & 1 & 0 \\ 2 & 1 & 0 & 1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{bmatrix}$$

The vertex x is degenerate, matrix  $\hat{A}_a$  is not unique. There are two possibilities for augmenting  $\hat{B}$ . Using the third column of A for the augmentation, we have

$$B = \begin{bmatrix} 3 & 1 \\ 2 & 0 \end{bmatrix}, \ \mathcal{I}_N = \{2, \ 4\}, \ \hat{A}_a = \begin{bmatrix} 3 & 4 & 1 & 0 \\ 2 & 1 & 0 & 1 \\ 0 & 1 & 0 & 0 \\ 0 & 0 & 0 & 1 \end{bmatrix}$$

#### Example

Alternatively, augmenting  $\hat{B}$  with the fourth column of A yields

$$B = \begin{bmatrix} 3 & 0 \\ 2 & 1 \end{bmatrix}, \ \mathcal{I}_N = \{2, 3\}, \ \text{and} \ \hat{A}_a = \begin{bmatrix} 3 & 4 & 1 & 0 \\ 2 & 1 & 0 & 1 \\ 0 & 1 & 0 & 0 \\ 0 & 0 & 1 & 0 \end{bmatrix}$$

It can be easily verified that all three  $\hat{A}_a\mbox{'s}$  are nonsingular.

#### Algorithm

We could change steps 2 and 3 of the previous simplex algorithm to reduce the computational complexity.

• At a vertex  $x_k$ , the nonsingularity of the working-set matrix  $\hat{A}_{a_k}$  given by  $\hat{A}_{a_k} = \begin{bmatrix} \hat{A} \\ I_N \end{bmatrix}$  implies that there exist  $\lambda_k \in \mathbb{R}^{p imes 1}$  and  $\hat{\mu}_k \in \mathbb{R}^{(n-p) imes 1}$  such that

$$c = \hat{A}_{a_k}^T \begin{bmatrix} -\lambda_k \\ \hat{\mu}_k \end{bmatrix} = -\tilde{A}^T \lambda_k + I_N^T \hat{\mu}_k$$

If  $\mu_k \in \mathbb{R}^{n imes 1}$  is the vector with zero basic variables and the components of  $\hat{\mu}_k$ as its nonbasic variables, then the above equation can be expressed as

$$c = -\tilde{A}^T \lambda_k + \mu_k$$

The vertex  $x_k$  is a minimizer if and only if  $\hat{\mu}_k \geq 0$ .

#### Algorithm

• If we use a permutation matrix P to rearrange the components of c in accordance with the partition of  $x_k$  into basic and nonbasic variables then

$$Pc = \begin{bmatrix} c_B \\ c_N \end{bmatrix} = -P\tilde{A}^T \lambda_k + PI_N^T \hat{\mu}_k = -\begin{bmatrix} B^T \\ N^T \end{bmatrix} \lambda_k + \begin{bmatrix} 0 \\ \hat{\mu}_k \end{bmatrix}$$

It follows that

$$B^T \lambda_k = -c_B$$
 and  $\hat{\mu}_k = c_N + N^T \lambda_k$ 

Since B is nonsingular,  $\lambda_k$  and  $\hat{\mu}_k$  can be computed. The size of the matrix is  $p \times p$ , which is much smaller than  $n \times n$  of the simplex method for the non-standard form.

#### Algorithm

- If some entry in  $\hat{\mu}_k$  is negative, then  $x_k$  is not a minimizer and a search direction  $d_k$  needs to be determined. Note the Lagrange multipliers  $\hat{\mu}_k$  are not related to the equality constraints in  $\tilde{A}x=\tilde{b}$  but are related to those bound constraints  $x\geq 0$  that are active and are associated with the nonbasic variables.
- If the search direction  $d_k$  is partitioned according to the basic and nonbasic variables,  $x_B$  and  $x_N$ , into  $d_k^{(B)}$  and  $d_k^{(N)}$ , respectively, and if  $(\hat{\mu}_k)_l < 0$ , then assigning

$$d_k^{(N)} = e_l$$
 where  $e_l$  is the  $l$ th column of the  $(n-p) \times (n-p)$  identity matrix.

 $d_k$  makes the  $v_l$ th constraint inactive without affecting other bound constraints that are associated with the nonbasic variables.

• In order to assure the feasibility of  $d_k$ , it is also required that  $\tilde{A}\,d_k=0$ . This requirement can be described as

$$\tilde{A}d_k = Bd_k^{(B)} + Nd_k^{(N)} = Bd_k^{(B)} + Ne_l = 0$$

#### Algorithm

•  $d_k^{(B)}$  can determined by solving the system of equations

$$Bd_k^{(B)} = -a_{v_l}$$
 where  $a_{v_l} = Ne_l$ 

Altogether we can determine the search direction  $d_k$ . It follows that

$$c^T d_k = -\lambda_k^T A d_k + \hat{\mu}_k^T I_N d_k = \hat{\mu}_k^T d_k^{(N)} = \hat{\mu}_k^T e_l = (\hat{\mu}_k)_l < 0$$

Therefore,  $d_k$  is a feasible descent direction.

• To determine the step size  $\alpha_k$ , we note that a point  $x_k + \alpha d_k$  with any  $\alpha$  satisfies the constraints  $\tilde{A}x = \tilde{b}$ , i.e.

$$\tilde{A}(x_k + \alpha d_k) = \tilde{A}x_k + \alpha \tilde{A}d_k = b$$

The only constraints that are sensitive to step size  $\alpha_k$  are those that are associated with the basic variables and are decreasing along direction  $d_k$ .

#### Algorithm

- When limited to the basic variables,  $d_k$  becomes  $d_k^{(B)}$  . Since the normals of the constraints in  $x \ge 0$  are simply coordinate vectors, a bound constraint associated with a basic variable is decreasing along  $d_k$  if the associated component in  $d_{\iota}^{(B)}$  is negative.
- The special structure of the inequality constraints in  $x \geq 0$  implies that the residual vector, when limited to basic variables in  $x_B$ , is  $x_B$  itself.
- The above analysis lead to a simple step that can be used to determine the index set

$$\begin{split} \mathcal{I}_k &= \{i : (d_k^{(B)})_i < 0\} \text{ and, if } \mathcal{I} \text{ is not empty} \\ \alpha_k &= \min_{i \in \mathcal{I}_k} \left[ \frac{(x_k^{(B)})_i}{(-d_k^{(B)})_i} \right] \end{split}$$

where  $x_k^{(B)}$  denotes the vector for the basic variables of  $x_k$ .

#### Algorithm

- If  $i^*$  is the index in  $\mathcal{I}_k$  that achieves  $\alpha_k$ , then the  $i^*$ th component of  $x_k^{(B)} + \alpha_k d_k^{(B)}$  is zero. This zero component is then interchanged with the lth component of  $x_k^{(N)}$ , which is now not zero but  $\alpha_k$ .
- The vector  $x_k^{(B)} + \alpha d_k^{(B)}$  after this updating becomes  $x_{k+1}^{(B)}$  and  $x_{k+1}^{(N)}$  remains a zero vector. Matrices B and N as well as the associated index sets  $\mathcal{I}_B$  and  $\mathcal{I}_N$  also need to be updated accordingly.

#### Algorithm

#### Simplex algorithm for the standard-form LP problem

- 1. Input vertex  $x_0$  set k=0, and form  $B,N,x_0^{(B)}$ ,  $\mathcal{I}_B=\{\beta_1^{(0)},\beta_2^{(0)},\dots,\beta_p^{(0)}, \text{ and } \mathcal{I}_N=\{v_1^{(0)},v_2^{(0)},\dots,v_{n-p}^{(0)}\}.$
- 2. Partition vector c into  $c_B$  and  $c_N$ . Solve  $B^T \lambda_k = -c_B$  for  $\lambda_k$  and compute  $\hat{\mu}_k$  using

$$\hat{\mu}_k = c_N + N^T \lambda_k$$

If  $\hat{\mu}_k \geq 0$ , stop ( $x_k$  is a verter minimizer); otherwise, select the index l that corresponds to the most negative component in  $\hat{\mu}_k$ .

- 3. Solve  $Bd_k^{(B)}=-a_{v_l}$  for  $d_k^{(B)}$  where  $a_{v_l}$  is the  $v_l^{(k)}$ th column of A.
- 4. Form index set  $\mathcal{I}_k$  in  $\mathcal{I}_k = \{i : (d_k^{(B)})_i < 0\}$ . If  $\mathcal{I}_k$  is empty then stop (the objective function tends to  $-\infty$  in the feasible region); otherwise, compute  $\alpha_k$  using  $\alpha_k = \min_{i \in \mathcal{I}_k} \left[ \frac{(x_k^{(B)})_i}{(-d_k^{(B)})_i} \right]$

#### Algorithm

- 4. (cont.) and record the index  $i^*$  with  $\alpha_k = \frac{(x_k^{(B)})_i^*}{(-d_k^{(B)})_i^*}$
- 5. Compute  $x_{k+1}^{(B)} = x_k^{(B)} + \alpha_k d_k^{(B)}$  and replace its  $i^*$ th zero component by  $\alpha_k$ . Set  $x_{k+1}^{(N)} = 0$ . Update B and N by interchanging the lth column of N with the  $i^*$ th column of B.
- 6. Update  $\mathcal{I}_B$  and  $\mathcal{I}_N$  by interchanging index  $v_l^{(k)}$  of  $\mathcal{I}_N$  with index  $\beta_{i^*}^{(B)}$  of  $\mathcal{I}_B$ . Use the  $x_{k+1}^{(B)}$  and  $x_{k+1}^{(N)}$  obtained in Step 5 in conjunction with  $\mathcal{I}_B$  and  $\mathcal{I}_N$  to form  $x_{k+1}$ . Set k=k+1 and repeat form Step 2.

#### Example

Solve the standard-form LP problem

$$\begin{aligned} & \underset{x}{\text{minimize}} & & f(x) = 2x_1 + 9x_2 + 3x_3 \\ & \text{subject to} & & -2x_1 + 2x_2 + x_3 - x_4 & = 1 \\ & & x_1 + 4x_2 - x_3 - x_5 & = 1 \\ & & x_1 \geq 0, x_2 \geq 0, x_3 \geq 0, x_4 \geq 0, x_5 \geq 0 \end{aligned}$$

Solution: We have

$$A = \begin{bmatrix} -2 & 2 & 1 & -1 & 0 \\ 1 & 4 & -1 & 0 & -1 \end{bmatrix}, \quad b = \begin{bmatrix} 1 \\ 1 \end{bmatrix}, \text{ and } c = \begin{bmatrix} 2 & 9 & 3 & 0 & 0 \end{bmatrix}^T$$

To identify a vertex, we set  $x_1=x_3=x_4=0$  and solve the system

$$\begin{bmatrix} 2 & 0 \\ 4 & -1 \end{bmatrix} \begin{bmatrix} x_2 \\ x_5 \end{bmatrix} = \begin{bmatrix} 1 \\ 1 \end{bmatrix}, \text{ for } x_2 \text{ and } x_5.$$

#### Example

We have  $x_2=1/2$  and  $x_5=1$ ; hence  $x_0=\begin{bmatrix}0&\frac12&0&0&1\end{bmatrix}^T$  is a vertex. Associated with  $x_0$  are  $\mathcal{I}_B=\{2,5\}$ ,  $\mathcal{I}_N=\{1,3,4\}$ 

$$B = \begin{bmatrix} 2 & 0 \\ 4 & -1 \end{bmatrix}, \quad N = \begin{bmatrix} -2 & 1 & -1 \\ 1 & -1 & 0 \end{bmatrix}, \text{ and } x_0^{(B)} = \begin{bmatrix} \frac{1}{2} & 1 \end{bmatrix}^T$$

Partitioning c into

$$c_B = \begin{bmatrix} 9 & 0 \end{bmatrix}^T$$
 and  $c_N = \begin{bmatrix} 2 & 3 & 0 \end{bmatrix}^T$ 

and solving  $B^T\lambda_0=-c_B$  for  $\lambda_0$ , we obtain  $\lambda_0=\begin{bmatrix} -rac{9}{2} & 0 \end{bmatrix}^T$ . Hence

$$\hat{\mu}_0 = c_N + N^T \lambda_0 = \begin{bmatrix} 2 \\ 3 \\ 0 \end{bmatrix} + \begin{bmatrix} -2 & 1 \\ 1 & -1 \\ -1 & 0 \end{bmatrix} \begin{bmatrix} -\frac{9}{2} \\ 0 \end{bmatrix} = \begin{bmatrix} 11 \\ -\frac{2}{3} \\ \frac{9}{2} \end{bmatrix}$$

#### Example

Since  $(\hat{\mu}_0)_2 < 0$ ,  $x_0$  is not a minimizer, and l=2. Next, we solve  $Bd_0^{(B)}=-a_{v_2}$  for  $d_0^{(B)}$  with  $v_2^{(0)}=3$  and  $a_3=\begin{bmatrix}1&-1\end{bmatrix}^T$ , which yields

$$d_0^{(B)}=egin{bmatrix} -rac{1}{2} \ -3 \end{bmatrix}$$
 and  $\mathcal{I}_0=\{1,2\}$ 

Hence

$$\alpha_0 = \min\left(1, \frac{1}{3}\right) = \frac{1}{3} \text{ and } i^* = 2$$

To find  $x_1^{(B)}$  , we compute

$$x_0^{(B)} + \alpha_0 d_0^{(B)} = \begin{bmatrix} \frac{1}{3} \\ 0 \end{bmatrix}$$

#### Example

Replace  $i^*$ th component by  $\alpha_0$ , i.e.,

$$x_1^{(B)} = \begin{bmatrix} \frac{1}{3} \\ \frac{1}{3} \end{bmatrix} \text{ with } x_1^{(N)} = \begin{bmatrix} 0 \\ 0 \end{bmatrix}$$

Update B and N as

$$B = \begin{bmatrix} 2 & 1 \\ 4 & -1 \end{bmatrix} \text{ and } N = \begin{bmatrix} -2 & 0 & -1 \\ 1 & -1 & 0 \end{bmatrix}$$

and update  $\mathcal{I}_B$  and  $\mathcal{I}_N$  as  $\mathcal{I}_B=\{2,3\}$  and  $\mathcal{I}_N=\{1,5,4\}$ . The vertex obtained is  $x_1 = \begin{bmatrix} 0 & \frac{1}{2} & \frac{1}{2} & 0 & 0 \end{bmatrix}^T$  to compute the first iteration.

The second iteration starts with the partitioning of c into

$$c_B = \begin{bmatrix} 9 \\ 3 \end{bmatrix}$$
 and  $c_N = \begin{bmatrix} 2 \\ 0 \\ 0 \end{bmatrix}$ 

#### Example

Solving  $B^T\lambda_1=-c_B$  for  $\lambda_1$  , we obtain  $\lambda_1=\begin{bmatrix} -rac{7}{2} & -rac{1}{2} \end{bmatrix}^T$  which leads to

$$\hat{\mu}_1 = c_N + N^T \lambda_1 = \begin{bmatrix} 2 \\ 0 \\ 0 \end{bmatrix} + \begin{bmatrix} -2 & 1 \\ 0 & -1 \\ -1 & 0 \end{bmatrix}^T \begin{bmatrix} -\frac{7}{2} \\ -\frac{1}{2} \end{bmatrix} = \begin{bmatrix} \frac{17}{2} \\ \frac{1}{2} \\ \frac{7}{2} \end{bmatrix}$$

Since  $\hat{\mu}_1 > 0$ ,  $x_1$  is the unique vertex minimizer.

For LP problems of very small size, the simple method can be applied in terms of a tabular form in which the input data such as A, b, and c are used to form a table. Consider the standard0form LP problem:

$$\begin{array}{ll}
\text{minimize} & c^T x \\
\text{subject to} & Ax = b \\
x \ge 0
\end{array}$$

ullet Assume that at vertex  $x_k$  the equality constraints are expressed as

$$x_k^{(B)} + B^{-1} N x_k^{(N)} = B^{-1} b$$

From  $c = -A^T \lambda_k + \mu_k$  , the objective function is given by

$$c^{T}x_{k} = \mu_{k}^{T}x_{k} - \lambda_{k}^{T}Ax_{k} = 0^{T}x_{k}^{(B)} + \hat{\mu}_{k}^{T}x_{k}^{(N)} - \lambda_{k}^{T}b$$

The important data at the kth iteration can be put together in a tabular form as a table.

$x_B^T$	$x_N^T$	
I	$B^{-1}N$	$B^{-1}b$
$0^T$	$\hat{\mu}_k^T$	$\lambda_k^T b$

- If  $\hat{\mu} \geq 0$ ,  $x_k$  is a minimizer.
- Otherwise, and appropriate rule can be used to choose a negative component in  $\hat{\mu}_k$ , say  $(\hat{\mu})_l < 0$ . The column in  $B^{-1}N$  gives  $-d_k^{(B)}$ . This column will be referred to as the pivot column. The variable in  $x_N^T$  that corresponds to  $(\hat{\mu})_l$  is the variable chosen as a basic variable.
- Since  $x_{i}^{(N)} = 0$ ,  $x_{i}^{(B)} + B^{-1}Nx_{i}^{(N)} = B^{-1}b$  implies that  $x_{i}^{(B)} = B^{-1}b$ . Therefore, the far-right p-dimensional vector gives  $x_{i}^{(B)}$ .
- Since  $x_k^{(N)} = 0$ ,  $c^T x_k = 0^T x_k^{(B)} + \hat{\mu}_k^T x_k^{(N)} \lambda_k^T b$  implies that the number in the lower-right corner of the table is equal to  $-f(x_k)$ .

The important data at the kth iteration can be put together in a tabular form as a table.

Basic vari	Basic variables		Nonbasic variables			
$x_2$	$x_5$	$x_1$	$x_3$	$x_4$	$B^{-1}b$	
1	0	-1	$\frac{1}{2}$	$-\frac{1}{2}$	$\frac{1}{2}$	
0	1	-5	3	-2	1	
0	0	11	$-\frac{3}{2}$	$\frac{9}{2}$	$-\frac{9}{2}$	$\leftarrow \lambda_k^T b$

- From the previous example with  $x_0$ , since  $(\hat{\mu})_2 < 0$ ,  $x_0$  is not a minimizer.  $x_3$  is the variable in  $x_0^{(N)}$  that will become a basic variable, and the vector above  $(\hat{\mu})_2$ ,  $\begin{bmatrix} \frac{1}{2} & 3 \end{bmatrix}^T$ , is the pivot column  $-d_0^{(B)}$ .
- From  $\mathcal{I}_k=\{i:(d_k^{(B)})_i<0\}$ , , the positive components of the pivot column should be used to compute the ratio  $(x_0^{(B)})_i/(-d_0^{(B)})_i$  where  $x_0^{(B)}$  is the far-right column in the table. The minimum ratio is  $i^*=2$ . The second basic variable,  $x_5$ , should be exchanged with  $x_3$  to become a nonbasic variable.

Basic vari	Basic variables		Nonbasic variables			
$x_2$	$x_5$	$x_1$	$x_3$	$x_4$	$B^{-1}b$	
1	$-\frac{1}{6}$	$-\frac{1}{6}$	0	$-\frac{1}{6}$	$\frac{1}{3}$	
0	$\frac{1}{3}$	$-\frac{5}{3}$	1	$-\frac{2}{3}$	$\frac{1}{3}$	
0	0	11	$-\frac{3}{2}$	$\frac{9}{2}$	$-\frac{9}{2}$	$\leftarrow \lambda_k^T b$

• To transform  $x_3$  into the second basic variable, we use row operations to transform the pivot column into the  $i^*$ th coordinate vector. Here we can add -1/6 times the second row to the first row, and then multiply the second row by 1/3

Basic vari	Basic variables		Nonbasic variables			
$x_2$	$x_3$	$x_1$	$x_5$	$x_4$	$B^{-1}b$	
1	0	$-\frac{1}{6}$	$-\frac{1}{6}$	$-\frac{1}{6}$	$\frac{1}{3}$	
0	1	$-\frac{5}{3}$	$\frac{1}{3}$	$-\frac{2}{3}$	$\frac{1}{3}$	
0	0	$\frac{17}{2}$	$\frac{1}{2}$	$\frac{7}{2}$	-4	$\leftarrow \lambda_k^T b$

- We interchange the columns associated with variable  $x_3$  and  $x_5$  to form the updated basic and nonbasic variables, and then add 3/2 times the second row to the last row to eliminate the nonzero Lagrange multiplier associated with variable  $x_3$ .
- The Lagrange multipliers  $\hat{\mu}_1$  in the last row of the tale are all positive and hence  $x_1$  is the unique minimizer. Vector  $x_1$  is specified by  $x_1^{(B)} = \begin{bmatrix} \frac{1}{3} & \frac{1}{3} \end{bmatrix}^T$  in the farOright column and  $x_1^{(N)} = \begin{bmatrix} 0 & 0 & 0 \end{bmatrix}^T$ .

• In the conjunction with the composition of the basic and nonbasic variables,  $x_1^{(B)}$  and  $x_1^{(N)}$  yield

$$x_1 = \begin{bmatrix} 0 & \frac{1}{3} & \frac{1}{3} & 0 & 0 \end{bmatrix}^T$$

At x1, the lower-right corner of the table gives the minimum of the objective function as  $f(x_1) = 4$ .

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